

1 **Profits versus jobs: evaluating alternative biofuel value-chains in Tanzania**

2 By¹

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Abstract

21 Biomass production for bioenergy use may contribute to rural development by increasing
22 household incomes, local employment and energy supply, especially in developing countries.
23 This paper presents a value-chain approach to evaluating the profitability and competitiveness of
24 producing biodiesel or ethanol. We apply a ‘rapid appraisal’ accounting framework to the case of
25 Tanzania, which is a data scarce setting and therefore well-suited to the proposed approach. The
26 framework also estimates the number of jobs created in the biofuel sector under different
27 production arrangements and related demand for land resource. We evaluate the potential trade-
28 offs between different scales of biofuel production (both the scale of feedstock production and
29 biofuel processing). We find that only sunflower-biodiesel is profitable, especially if produced in
30 large-scale estate farming systems. Estate farming is the best option for profits and
31 competitiveness, even if domestic biofuel production is never competitive on the international
32 market for energy. We also find that the number of jobs depends crucially on the involvement of
33 smallholders. Establishing out-grower schemes (or similar arrangements), rather than estate
34 farms, should be a key policy objective if biofuels production is going to improve rural economy.
35 However social benefits may be gained at a cost of reduced international competitiveness and
36 increased land exploitation.

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40 **Key words:** liquid biofuel, smallholder, contract farming, production cost, rapid assessment

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42 **1. Introduction**

43 Liquid biofuel² is a fast-growing market for agricultural products (Junginger et al. 2014, Lamers
44 et al. 2011, Mathews 2007, Matzenberger et al. 2013). Many developing countries have initiated
45 biofuels development programs and in some contexts production is expanding quite rapidly. A
46 large body of literature has focused on the global and regional impact of biofuel production
47 (Esposti 2008, Jaeger and Egelkraut 2011, Schmidhuber 2007). Many authors highlight that
48 biofuel production in developing countries can enhance energy security, open export markets,
49 create income-generating activities and new job opportunities therefore contributing to rural
50 development and overall poverty reduction (Arndt et al. 2012, Ewing and Msangi 2009, Hill et al.
51 2006, FAO 2010 and 2012, Müller et al. 2008, Negash and Swinnen 2013, Pingali et al. 2008).

52 One key element of this debate is that biofuel investments could potentially enhance economic
53 growth in rural areas but this will crucially depend on the role of smallholders in the biofuel
54 economy and on the associated institutional set up (Arndt et al. 2010). As the biofuel industry is
55 an emerging industry in most developing countries, fully developed supply chains hardly exist.
56 Contract farming models can provide the coordination that is needed in newly developing supply
57 chains (Bijman et al. 2009) while contractual arrangements that favour an outgrower
58 configuration over estate farming may provide direct welfare benefits to smallholders (Ewing and
59 Msangi 2009). There is evidence that food crop yields increase after engaging in outgrower
60 programs due to technology spillovers when inputs and extension services are supplied (Benfica
61 2006, Glover 1990, Uaiene 2008). Additional benefits expected under the outgrower scheme
62 include guaranteed markets, grants for community projects and employment opportunities (CSBF
63 2009, Mwakajie 2012, Phalan 2009; Porter and Phillips-Howard 1997).

64 However, private investors may favour different institutional arrangements which can be more
65 profitable (e.g. estate farming), especially in developing countries where smallholders'
66 productivity and profitability are held back by lack of access to and poorly functioning
67 commodity markets, limited access to financial markets, poorly performing producer
68 organizations and absence of input markets. Trade-offs between private and social optimal
69 outcomes exist and this may result in market failures to be corrected through adequate policy
70 incentives. For example, it is argued that governments should consider not only financial

² In this paper biofuel refers to biologically based fuels produced from biomass, i.e. biodiesel and bioethanol. In Tanzania, straight vegetable oil is also used as a diesel alternative but it is not included as biofuel in this context.

71 incentives but also actions aimed at protecting smallholder by ensuring contracts mutually
72 beneficial to growers and investors and supporting poorer households to overcome barriers to
73 market entry (Ewing and Msangi, 2009).

74 In this frame, we present a value-chain approach to evaluating the profitability and
75 competitiveness of producing biodiesel or ethanol. There is an extensive economic literature on
76 the quantitative analysis of bioenergy value chains and food security in developing countries.
77 Methodological approaches adopted can be grouped as follows. A first set of studies rely on
78 Computable General Equilibrium (CGE) models. For example, FAO (2010) illustrates how
79 biofuels investments in Tanzania affect economic outcomes and how economic growth is linked
80 to household incomes; Arndt et al. (2010 and 2012) evaluate different biofuels production options
81 and estimate their impacts on food crops, economic growth, income distribution and poverty in
82 Mozambique and Tanzania; Timilsina et al. (2012) analyze the long-term impacts of large-scale
83 expansion of biofuels on land-use change, food supply and prices, and the overall economy in
84 several countries. A second group of studies makes use of various micro-econometrics
85 approaches. For example, Negash and Swinnen (2013) apply endogenous switching regression
86 methods on survey data to assess the impact of castor production on poor and food insecure rural
87 households in Ethiopia. Rajcaniova et al. (2014) apply time-series analytical mechanisms to
88 estimate the long-run relationship between energy prices, bioenergy production, agricultural
89 commodity prices and production, and the global land use change. A third set of studies adopts
90 Spatial Decision Support Systems (SDSSs) models. For example, Versteegen et al. (2012)
91 illustrate a case study for Mozambique in which it is evaluated where bioenergy crops can be
92 cultivated without endangering nature areas and food production, when population and food
93 intake per capita will increase and thus arable land and pasture areas are likely to expand. Last,
94 several studies rely on a set of indicators which usually consider socio-economic and
95 environmental sustainability of bioenergy systems. For example, Dale et al. (2013) identify 16
96 indicators that fall into the categories of social well-being, energy security, trade, profitability,
97 resource conservation, and social acceptability. Florin et al. (2014) review indicator assessments
98 of biofuel production involving smallholders and highlight the importance of holistically
99 considering a range of social, economic and environmental criteria. Maltsoglou et al. (2015) use
100 interdisciplinary indicators (socioeconomic and natural resources, agriculture sector and food
101 security, energy supply and demand requirements) to define the country context for investments

102 in bioenergy production and estimate the biomass available for bioenergy production linking this
103 amount to specific bioenergy supply chains.

104 We present here a ‘rapid appraisal’ accounting framework which decomposes the costs of
105 supplying a product from producer to market, and partially assesses the impact on profitability of
106 investments in biofuel production, under minimum (agronomic, engineering and economic) data
107 requirements and different production arrangements, i.e. small scale production and outgrower
108 schemes versus large scale and estate farming. This framework offers a more tractable approach
109 to assessing first-order profitability and employment considerations than other approaches
110 reviewed above which, in general, require more time and use more data-intensive methods. This
111 is the main methodological contribution of the paper. The proposed approach could provide
112 preliminary information to policymakers in developing countries on how to promote biofuel
113 production calibrating adequately incentives structure, contractual arrangements and services
114 provision. We apply the framework to the case of Tanzania, which is a data scarce setting and
115 therefore well-suited to the proposed method.

116 The framework also allows estimating the size of land needed to produce biomass, and the
117 number of jobs created in the biofuel sector which in the end may impact overall food security
118 and rural development, for different scales of biofuel production (both the scale of feedstock
119 production and biofuel processing) and related contractual arrangements. We discuss the possible
120 trade-offs between profitability and job opportunities in the rural areas under different biofuel
121 production settings. While it is acknowledged that threats to food availability consequent to
122 biofuels investment are big concerns in developing countries and that there is a considerable
123 debate on the trade-offs between biofuels and food production (Acosta-Michlik et al. 2011,
124 Anderman et al. 2014, Cassman and Liska 2007, Molony and Smith 2010, Moschini et al. 2012,
125 Tenenbaum 2008, Zezza 2007), this dimension of food security is not taken into account in this
126 paper.

127 Apart the CGE modelling work from FAO (2010) and Arndt et al. (2010 and 2012) already taken
128 into consideration above, other studies examine explicitly the role of smallholders in bioenergy
129 chains and related contractual arrangements issues in South-East Africa. For example,
130 investigating about jatropha production in Mozambique, Bijman et al. (2009) found that contract
131 farming could reduce at least part of the transaction costs and risks related to biofuel production,
132 also generating knowledge useful for smallholder farmers. According to Hoffmann et al. (2010),

133 outgrower schemes might avoid most of the potentially negative environmental effects of
134 intensive jatropha monocultures and promise to be more sustainable than and well accepted by
135 producers and decision makers of Tanzania. However, most of these studies do not provide a
136 quantitative analysis of the production costs in the biofuel value chain and fail to look at the
137 implications of the scale of production which we address here.

138 The paper is organized as follows. Section 2 presents the model specification and describes the
139 dataset used. Section 3 reports results of the case study. Conclusions are reported in Section 4.

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141 **2. Materials and methods**

142 **2.1 The model**

143 The methodology presented here is based on a value-chain top-down spread sheet based
144 framework aimed at estimating profitability of first generation liquid biofuel production from
145 feedstock crops using ‘on-farm’ and ‘on-plant’ financial budgets. The model can simulate
146 different legal contractual arrangements (i.e. outgrower and estate farming schemes) and estimate
147 demand for biomass production and land resource. Also, in order to determine the potential
148 smallholder involvements in biofuel production, a simple methodology was built to capture the
149 land requirements and biofuel conversions in the feedstock production for the implementation of
150 ethanol and biodiesel plants and translate them into the number of smallholders involved.

151 The spread sheets are organized among three core components: ‘crop budget’, ‘processing
152 budget’, ‘employment & land use sub-model’. Crop budget component provides detailed
153 estimation of feedstock production costs for three different technology levels (namely ‘low-’,
154 ‘intermediate-’ and ‘high-input’), corresponding to three possible contractual arrangements
155 (independent, outgrower and estate farming, respectively). Results from the crop budget are fed
156 into the processing budget which estimates processing costs for different biofuels, scales of
157 biofuel production and feedstock production schemes. Finally, the employment & land-use sub-
158 model aggregates results from the crop and processing budgets, identifying potential employment
159 generation in rural areas, computing number of smallholders involved and related land use, taking
160 into account average farm sizes in the selected country. Model assumptions are summarised in
161 what follows.

162 Low-input farmers use labour intensive techniques and do not have regular access to fertilizers,
163 chemicals and improved seeds. Such farmers are smallholders operating on small-size farms
164 using largely household labour. Intermediate-input farmers rely on modern cropping practices and
165 improved seed varieties, manual labour with hand tools and/or animal traction or minimum
166 mechanization, and limited use of fertilizer application and chemicals for pest disease and weed
167 control. Labour use is semi-intensive, based on a mix of household and hired labour. High-input
168 farmers are market oriented; they use high yielding improved seed varieties, mechanization,
169 fertilizers and chemicals. Commercial farmers would fall within this category.

170 For each technology level a set of technical coefficients related to input use and output production
171 is defined on the basis of available literature and in-country data. Crop yields increase moving
172 from low- to high-input technology levels. Crop production represents the feedstock used in the
173 processing phase. It is assumed that output sold on the food markets and feedstock delivered to
174 processing plants are technically homogeneous.

175 The processing budget computes costs of biodiesel and ethanol production for different plant
176 capacities (5, 50 and 100 million litres). Several sizes of biofuel processing plants could be
177 considered representative of available technologies (Cardona et al. 2009). We analyze the cases of
178 5 and 100 million litres which represent the smallest and biggest sizes respectively. They
179 represent potentially available technologies for first generation biofuel production (Naik et al.
180 2010) and identify the range of possible options so that most investments will fall within this
181 range. However, since other studies for Tanzania consider 22 and 44 million litres as large plants
182 (FAO 2012), we consider also an additional plant size of intermediate scale (50 million litres).
183 The processing budgets account for input costs (including raw material purchased from farmers),
184 skilled and unskilled labour costs, transport costs from the farm to the processing plant,
185 investment costs, maintenance, storage and other costs such as the administrative costs.

186 Investments include building and installation costs. The individual investment costs are
187 predefined for each plant size and biofuel production, ranging between 12.7 million US\$ for a 5
188 million litres biodiesel plant and 27.7 million US\$ for a 100 million litres bio ethanol plant. The
189 depreciation was calculated using the straight line method, i.e. assuming that the item will
190 depreciate by a constant amount over its economic life or depreciation period. Depreciation
191 periods range between 10 and 20 years, according to investment typologies (e.g. 20 years for

192 instruments and equipment, 10 years for pipes). Maintenance cost of all equipment was
 193 established by default as a 10% of the total annual depreciation of the investments.

194 The following assumptions are made for all plant sizes. The plants are assumed to operate eight
 195 thousand hours per year (i.e. 24 hours per day, 333 days per year) on a three eight-hour shift
 196 cycle³. The number of workers per shift was calculated based on the rule of thumb reported by
 197 Van Gerpen (2008) which states that one unskilled worker is required every four million litres of
 198 biodiesel produced. The number of skilled workers required is assumed to be one for every four
 199 unskilled workers working in the plant. Different wages are applied for the different labour types.
 200 Cost of transport of the feedstock from the farm to the processing plant is also taken into account.

201 Transport costs have been computed as follows: starting from the quantity of feedstock needed by
 202 each plant (depending on its production scale) and the average yields, the corresponding area (sq
 203 Km) needed to produce that amount of feedstock is derived. It is then assumed that each plant
 204 will be strategically located in a circular area so that the maximum transport distance will be
 205 equal to the radius of the circle. It is plausible to assume that most feedstock will be transported
 206 over a distance shorter than the radius. Transport costs estimated in the model represents
 207 therefore an upper-bound value. Values used in this analysis fall below 50 km, which is in line
 208 with the literature which suggests that feedstock transportation of less than 50 km is preferable to
 209 guarantee cost competitiveness (Ashworth 2004).

210 The model considers different contractual arrangements between feedstock production and
 211 biofuel processing. Three basic contracts are hypothesized, namely ‘independent producers’,
 212 ‘outgrower’ and ‘estate farming’. Different technology levels and farmer typologies correspond to
 213 such institutional arrangements as shown in Table 1.

214 **Table 1: Farm typologies, technology level and contractual arrangements**

Contractual arrangement	Input level	Farmer typology
Independent	Low	Subsistence farmer
Outgrower	Intermediate	Market oriented small farmer
Estate farming	High	Commercial farmer

215 Source: own elaboration

³ It is worth to notice that deadweight loss due to climatic or other events may reduce feedstock availability and make the plants not to work at full capacity. However, for the sake of simplicity, these issues are not considered here.

216 Farm terminology in the literature is not consistent whereby subsistence farmers, smallholders
217 and peasant farmers are often used to describe the very small scale of farmers. Also, there is no
218 consistent definition of small-scale farmer, smallholder or small-scale agriculture (Bogdansky et
219 al, 2011). Narayanan and Gulati (2002) identify a small-scale farmer as a “farmer (crop or
220 livestock) practising a mix of commercial and subsistence production or either, where the family
221 provides the majority of labour and the farm provides the principal source of income”. This
222 definition allows for the inclusion in smallholders both of subsistence and market oriented small
223 farmers as described here. Consistently, in our analysis, we will use ‘subsistence farmers’ to
224 indicate low-input level farmers; ‘market oriented small farmers’ to indicate intermediate-input
225 level farmers; and ‘commercial farmers’ to indicate those using high-input technology. The
226 analysis also uses the term ‘smallholders’ to indicate both subsistence and market oriented small
227 farmers as opposed to ‘commercial farmers’.

228 In the model we assume that independent farms are managed by local resource-poor farmers.
229 These farmers normally do not have freehold title and cannot use land as collateral; therefore they
230 do not have easy access to credit. For this reason these farmers tend to adopt low-input farming
231 techniques.

232 Outgrower schemes are a form of contract farming in which farmers grow crops on their own
233 land under contract to large-scale enterprises in exchange for various price guarantees, inputs, and
234 services (Abwino and Rieks 2007, German et al. 2011, Glover 1990). Typically the grower
235 provides land, labour and tools but is supplied with inputs (fertilizer, seeds, and insecticides) on
236 credit. Extension services often also form part of the contractual package. Outgrower farmers are
237 distinct from independent smallholder producers which lacks contractual purchase agreements
238 with (and corresponding support from) industry (Brittaine and Litaladio 2010). It is assumed here
239 that outgrower farmers adopt intermediate level farm management techniques. The model
240 considers that farmers will sell raw material to biofuel processors according to contractual
241 agreements and that an agreed market price is used to regulate the transaction. However, there is
242 always the possibility that farmers would occasionally sell raw material at a market price and
243 without any predefined contractual arrangement. The model allows therefore the presence of
244 independent producers who sell output to the market.

245 Estate farms typically have corporate (international) ownership. Such plantations are a common
246 choice for large biofuel investors: they acquire the right to establish a farm which will be used

247 exclusively for biofuel feedstock production, often from mono cropping. The farm can be directly
248 managed by a dedicated manager (rather than the owner) or run by commercial farmers (on
249 freehold or leasehold) which are sometimes referred as ‘concession farmers’. The corporation
250 may own its own biofuel processing facility or sell the feedstock to mills (von Maltitz and
251 Setzkorn 2012). Estate farming is conducted at high-input level. The model assumes that the
252 biofuel processing enterprise owns agricultural fields; and that total feedstock is produced by the
253 factory itself (vertical integration). Under this scheme, purchasing cost of the raw material
254 corresponds to the feedstock production (on-farm) costs.

255

256 **2.2 The dataset**

257 A database with technical coefficients related to feedstock and liquid biofuel production has been
258 built. Crop potential yields are derived from the Global Agro ecological Zone database
259 (IIASA/FAO 2012) and are classified according to the level of inputs for rain fed agricultural
260 production (low, intermediate and high input level). Data on fertilizers (type and quantity) are
261 computed through a simple agronomic model which estimates the nutrients’ uptake of different
262 crops on the basis of expected yield and of the nutrient content of different fertilizer sources used
263 at farm level. National wage for agricultural labour is taken as manual labour cost (unskilled)⁴.
264 National average values of land rental are used as land cost estimates. Type and quantity of other
265 factors of production as well as input costs and output (crop) prices are derived from available
266 literature.

267 Energy and mass balance data for biodiesel and ethanol production plants were derived using
268 ASPEN Plus™ V7.3 software (Aspentech 2011). These data were utilized to generate the
269 quantity of inputs (e.g. feedstock, water), and energy required for production of processed outputs
270 at different scale, as well as for equipment size calculations. Unitary input costs have been
271 derived from available literature. Data used also includes international prices of fossil fuels
272 (diesel and gasoline) and liquid biofuels. Appropriate conversion factors are used to express all
273 prices in fossil fuel equivalents.

274

⁴ However, opportunity cost of rural labour is often lower than the national wage. Assuming labour costs equal to national wage for unskilled labour will bring to an over-estimation of labour and total production cost of feedstock in the smallholders case. Model results reported here should be considered as conservative estimates, therefore limiting the risk of consequent investments and policy interventions.

275

276 **3. Results and discussion**

277 **3.1 Country case-study and analytical scenarios**

278 The empirical application presented here is aimed at estimating the profitability of biofuel
279 production in Tanzania. It focuses on biodiesel obtained from sunflower, and ethanol produced
280 from cassava. Sunflower can be considered as an industrial cash crop since smallholders produce
281 sunflower oilseeds to be processed for cholesterol-free edible cooking oil with a by-product meal
282 used as livestock feeds (RLDC 2008). Additionally, raw glycerol (by-product of biodiesel
283 processing) can be sold to obtain additional revenue. Cassava is a basic staple crop which can be
284 transformed in ethanol, obtaining also distiller's dried grains with soluble (DDGS). This by-
285 product is marketed as protein rich animal feed.

286 Tanzania has abundant natural resources and potential for sustainable agriculture improvement
287 and expansion (FAO 2010). The economy of Tanzania heavily relies on agriculture which
288 contributes 26 per cent of GDP (WB 2009). The agriculture sector in Tanzania is characterised by
289 structural poverty. Most of the rural poor are employed in agriculture and reside in rural areas.
290 The sector is characterized by low productivity and lack of markets, with a large share of farmers
291 engaging in subsistence farming. (Habib-Mintz 2010, Mwakaje 2012).

292 In the last few years the Government of Tanzania sought to develop biofuel sector to promote
293 rural development (Habib-Mintz 2010) and biofuel industry development targets are explicitly
294 taken into account in national development plans (Government of Tanzania 2008). A number of
295 investors are looking for opportunities for biofuel development in Tanzania and initiatives are
296 being taken in the country on a number of scales (Martin et al. 2009).

297 The impact of biofuel production on rural economy depends on the level of involvement of
298 smallholders in the biofuel value chain. This can be modelled by building different hypothetical
299 scenarios. Three basic scenarios correspond to the weight of possible contractual arrangements
300 between processors and feedstock producers: scenario A in which 100% of feedstock biomass is
301 sold by subsistence farmers; scenario B, where biomass is provided by outgrower farmers which
302 use intermediate level farming techniques; and scenario C, where biomass is exclusively supplied
303 under the 'estate farming' scheme, i.e. by farmers which use high-input technology level (see
304 Table 2). Intermediate scenarios (mixed independent-outgrower-estate farming) have also been

305 modelled, and results are discussed below. It is worth to notice that such scenarios are arbitrary.
 306 Even if they do not represent all possible cases, being purely indicative of some possible
 307 combinations, they can provide policy makers with useful examples of realistic results.

308 **Table 2: Case-study hypothetical scenarios**

Contractual arrangement	Input level	Farmer typology	Scenarios		
			A	B	C
Independent	Low	Subsistence farmer	100	0	0
Outgrower	Intermediate	Market oriented small farmer	0	100	0
Estate farming	High	Commercial farmer	0	0	100

309 Source: own elaboration

310

311 **3.2 Profitability of biofuel production and its international competitiveness**

312 A first set of results provides information on the profitability of biofuel production and its
 313 international competitiveness. The ‘crop budget’ and ‘processing budget’ model components
 314 estimate (private) production costs of liquid biofuel production at farm and processing plant level.
 315 Table 3 reports on-farm production costs for sunflower and cassava under different contractual
 316 arrangements and input levels while Table 4 shows unit prices and costs used in the crop budget
 317 module. Feedstock market price paid to independent farmers is the same as the price paid to
 318 outgrowers. However, independent farmers face higher production costs, lower yields and
 319 negative net margins due to their low level of technology. On the contrary, outgrowers benefit of
 320 technical assistance and input provision as per their contractual arrangements, and gain better
 321 yields and net margins thanks to the intermediate level of technology. Estate farming is always
 322 much more profitable than alternative arrangements for feedstock provisioning.

323

324 **Table 3: Feedstock on-farm production costs for sunflower and cassava**

	SUNFLOWER			CASSAVA		
	A (independent scheme)	B (outgrower scheme)	C (estate scheme)	A (independent scheme)	B (outgrower scheme)	C (estate scheme)
	Low Input	Intermediate Input	High Input	Low Input	Intermediate Input	High Input
	\$/ha					
Inputs						
Seeds	6.00	10.50	10.50	360.00	360.00	360.00
Chemical fertilizers	-	113.76	205.69	-	133.89	228.15
Organic fertilizer	73.00	-	-	73.00	-	-
Miscellaneous expenditure	7.90	12.43	21.62	37.30	43.39	52.82
Total inputs costs	86.90	136.69	237.81	470.30	537.28	640.97
Labour						
Land preparation	121.00	250.00	350.00	116.40	250.00	350.00
Sowing	10.00	10.00	50.00	21.60	21.60	21.60
Field Operations	50.00	25.00	50.00	27.00	13.50	100.00
Harvesting	35.20	50.92	43.67	18.85	25.70	217.36
Miscellaneous	21.62	33.59	49.37	18.39	31.08	68.90
Total labour cost	237.82	369.51	543.03	202.24	341.88	757.86
Land						
Land rental	30.00	30.00	30.00	30.00	30.00	30.00
Total land cost	30.00	30.00	30.00	30.00	30.00	30.00
Financial results						
Revenue (a)	352.00	636.44	1,150.74	698.29	1,189.90	2,027.62
Total operating costs	324.72	506.20	780.84	672.54	879.16	1,398.82
Gross margin	27.28	130.25	369.90	25.75	310.74	628.79
Land costs	30.00	30.00	30.00	30.00	30.00	30.00
Interest on working capital	11.69	18.22	28.11	24.21	31.65	50.36
Total costs	366.41	554.42	838.95	726.75	940.81	1,479.18
Net margin (b)	-14.41	82.03	311.79	-28.47	249.09	548.44
Unit production cost (\$/t) (c)	416.38	348.45	291.62	104.08	79.07	72.95
(a) Yield*Market Price						
(b) Revenue - Total Costs						
(c) Total Costs / Yield						

325

326 Source: own elaboration

327

328 **Table 4: Unit prices and costs used in the crop budget module**

Item	Unit	Value
Input prices		
Sunflower seed price (traditional varieties)	\$/kg	0.6
Sunflower seed price (improved varieties)	\$/kg	1.5
Cassava seedlings (\$/ha)	\$/ha	300
Chemical fertilizer price	\$/kg	0.7
Labour cost		
- person day (\$/day)	\$/day	1.8
- animal traction (\$/day)	\$/day	15.0
- machinery (\$/hour)	\$/hour	25.0
Land cost		
Land rental (\$/ha)	\$/ha	30.0
Output prices		
Sunflower price	\$/t	400.0
Cassava price	\$/t	100.0
Yields		
Sunflower - low input	t/ha	0.9
Sunflower - intermediate input	t/ha	1.6
Sunflower - high input	t/ha	2.9
Cassava - low input	t/ha	6.9
Cassava - intermediate input	t/ha	11.9
Cassava - high input	t/ha	20.3

329 Source: own elaboration

330

331 Profitability of feedstock production increases when going from independent to estate farming
332 schemes. This is obviously related to the corresponding technology (input) levels and to the unit
333 production cost, which decreases as technology level increases. Table 5 reports the production
334 costs (net of co-products sales) for different plant sizes and the relative breakdown by cost
335 component, while Table 6 compares them with cost of imported biofuel and market prices of
336 diesel/gasoline. Under the outgrower and independent schemes, feedstock purchase cost is
337 estimated using market prices for crop production: under these two schemes biomass suppliers
338 (i.e. farmers) can sell their product either on the market or directly to processors market.
339 Therefore, in Tables 4 and 5 scenarios A and B are reported together, since there is no difference

340 in the feedstock purchase price (i.e. market price). Under scenario C (estate farming) feedstock
 341 cost corresponds to its on-farm production cost.

342 **Table 5: Biofuel processing production costs (with co-products) – data in \$/ litre⁵**

Crop-biofuel	Scenario	Plant size	Feedstock	Energy	Other input costs	Labour	Other processing costs	Co-products	Net production cost
Sunflower-biodiesel	A & B	5 MLN	0.96	0.08	0.19	0.01	0.45	-0.08	1.62
		50 MLN	0.96	0.04	0.17	0.01	0.20	-0.08	1.29
		100 MLN	0.96	0.03	0.17	0.01	0.19	-0.07	1.27
	C	5 MLN	0.70	0.08	0.19	0.01	0.43	-0.08	1.34
		50 MLN	0.70	0.04	0.17	0.01	0.18	-0.08	1.01
		100 MLN	0.70	0.03	0.17	0.01	0.17	-0.07	0.99
Cassava-ethanol	A & B	5 MLN	0.56	0.19	0.04	0.01	0.38	-0.02	1.16
		50 MLN	0.56	0.29	0.04	0.00	0.18	-0.03	1.03
		100 MLN	0.56	0.25	0.04	0.00	0.16	-0.02	0.99
	C	5 MLN	0.38	0.19	0.04	0.01	0.37	-0.02	0.97
		50 MLN	0.38	0.29	0.04	0.00	0.16	-0.03	0.84
		100 MLN	0.38	0.25	0.04	0.00	0.15	-0.02	0.79

343 Source: own elaboration

344 Feedstock is the principal component of biofuel processing costs and has a significant impact on
 345 the economic viability of the activity. For example, we find that sunflower feedstock accounts for
 346 52 and 59 percent of the costs for a 5 million litre biodiesel plant (estate and outgrower scheme);
 347 and 75 and 79 percent of the costs for a 100 million litre biodiesel plant (estate and outgrower
 348 scheme). Increasing plant size will reduce significantly unit processing cost due to the economies
 349 of scale. Economies of scale concern both investment and operating costs. Investment costs per

⁵ In “Other input costs” following costs items are included: Sodium Hydroxide, Methanol, Water, and Hexane costs as concerns Biodiesel production; Glucoamylase, Alpha-Amylase, Water, Ammonia, and Yeast costs as concerns Bioethanol production. “Other processing costs” include: energy costs (electricity and heat carrier); miscellaneous costs (total cost of operating supplies and laboratory charges required for the daily processing of biodiesel); costs for transporting feedstock from farm to plant; depreciation costs; maintenance costs; feedstock and product storage costs; plant overheads (plant overheads are general expenditures defined as a charge to the production for services, facilities, payroll overhead and are established by default as 50% of total labour and maintenance costs); and general and administrative costs (rent, insurance, managerial and administrative staff salaries, estimated at 8% of the sum of plant overheads, maintenance, total labour costs and the other costs except the expenditure for feedstock purchase). The following co-products are considered: raw glycerol and sunflower meal from sunflower processing; and Dried Distillers Grains with Solubles (DDGS) from Cassava processing.

350 unit of production decrease when going from a 5 million to 20 million litres plants, from 2.9 to
 351 0.9 \$/litre of biodiesel and from 4.9 to 1.8 \$/litre of ethanol. Some operating costs also decrease
 352 when the scale of production increases: this is true for the operating costs which are computed as
 353 a fixed percentage of the investment costs, i.e. depreciation, maintenance, and miscellaneous; and
 354 for labour input. Other operating costs, e.g. feedstock, storage, transport, general and
 355 administrative costs increase linearly with the scale of production. One consideration for defining
 356 the scale is that the increased cost from the transportation of feedstock may outweigh economies
 357 of scale for larger-scale factories. This is particularly relevant for Tanzania given the limited
 358 infrastructure in rural areas and the high transport costs in the country. Hauling feedstock for long
 359 distances can become prohibitive for small-scale farmers and too costly for biofuel processors
 360 (FAO 2012). When keeping the plant and biofuel type constant, we find that processing costs
 361 under scenarios A and B, that involve both subsistence and smallholders, are always higher when
 362 compared to scenario C, the ‘estate farming’ option.

363 **Table 6: Biofuel processing production costs, with co-products (on plant) and comparison**
 364 **with imported biofuels and equivalent fossil fuels prices in Tanzania – data in \$/ litre**

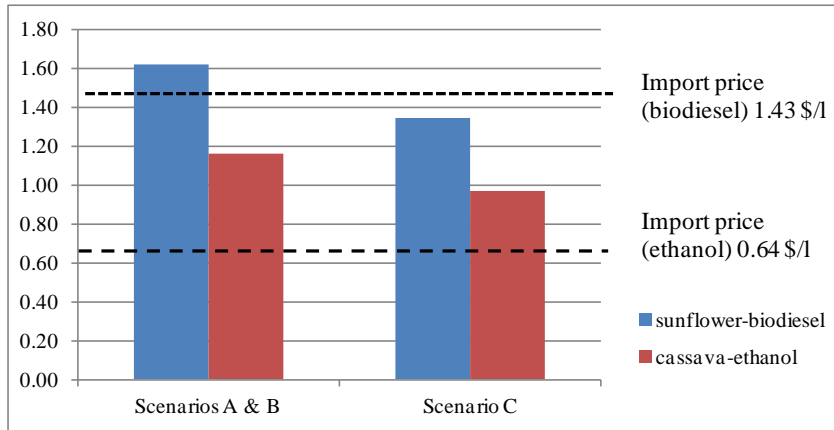
Crop-biofuel	Scenario	Plant size	Net production cost	Cost of imported biofuel	Diff.	Price in diesel/gasoline equivalent	Market price of diesel/gasoline	Diff.
			(a)	(b)	(c=a-b)	(d)	(e)	(f=d-e)
Sunflower-biodiesel	A & B	5 MLN	1.62	1.43	0.19	2.22	1.45	0.77
		50 MLN	1.29	1.43	-0.14	1.86	1.45	0.41
		100 MLN	1.27	1.43	-0.16	1.84	1.45	0.39
	C	5 MLN	1.34	1.43	-0.09	1.91	1.45	0.46
		50 MLN	1.01	1.43	-0.42	1.55	1.45	0.10
		100 MLN	0.99	1.43	-0.44	1.53	1.45	0.08
Cassava-ethanol	A & B	5 MLN	1.16	0.64	0.52	2.22	1.60	0.62
		50 MLN	1.03	0.64	0.39	2.03	1.60	0.43
		100 MLN	0.99	0.64	0.35	1.96	1.60	0.36
	C	5 MLN	0.97	0.64	0.33	1.92	1.60	0.32
		50 MLN	0.84	0.64	0.20	1.73	1.60	0.13
		100 MLN	0.79	0.64	0.15	1.66	1.60	0.06

365 Source: own elaboration

366 Production costs are then compared with diesel/gasoline equivalent price and international *cif*
367 price of liquid biofuels for the case studies of biodiesel from sunflower and ethanol from cassava
368 (see Table 6 and Figure 1). We used for the comparison data published by the Energy and Water
369 Utilities Regulatory Authority (EWURA) which regulates prices of petroleum products in
370 Tanzania. According to their July 2012 publication (EWURA 2012), the average price of diesel
371 was about 1.45 US\$ per litre and the average price of gasoline was 1.60 US\$ per litre, with the
372 prices rising in areas beyond the ports. Differences in energy content among various biofuel
373 products should be taken into account when examining the competitiveness of domestic biofuel
374 production on the international market for energy (diesel and gasoline). The equivalent fossil fuel
375 prices consider that biodiesel and ethanol have about 8 and 34 percent less energy than diesel and
376 gasoline respectively. Column (d) in Table 6 shows the price at which domestic biofuel
377 production (transformed in diesel/gasoline equivalent for biodiesel/ethanol, respectively) could be
378 sold, based on the costs of production. Fossil fuels price also includes additional regulatory and
379 fiscal fees. Considering that taxes on conventional fuels are a significant source of revenue
380 collection for Tanzania, it could be assumed that the same level of taxation is to be implemented
381 for biofuel. According EWURA's computational formula for indicative prices for petroleum
382 products, taxes are estimated at around 0.35 US\$ per litre (EWURA 2008). EWURA's indicative
383 prices also stipulate an estimate profit margin for fuel dealers of about 0.09 US\$ per litre and the
384 cost of transport of about 0.01 US\$ per litre. Potential indicative fossil fuels-equivalent prices for
385 biodiesel and ethanol are estimated using their production costs as a base, taking account of the
386 energy basis and adding the regulatory fiscal fees. The diesel-equivalent and gasoline-equivalent
387 indicative prices for biodiesel and ethanol are computed for each of the scenarios and are assessed
388 against current diesel and gasoline prices at the pump.

389 Data reported in Table 6 show that: domestic ethanol production from cassava is never
390 competitive with imported ethanol - see positive values in column (c); only biodiesel production
391 from sunflower is competitive with imported biofuels in most cases - see negative values in
392 column (c); domestic biofuel production is never competitive on the international market for
393 energy - see positive values in column (f); biofuel production is more competitive under scenario
394 C than under scenarios A & B (see also Figure 1). This is not surprising since investors may
395 strongly prefer a vertically coordinated arrangement that supplies a more secure flow of raw
396 material rather than an outgrower arrangement (Arndt et al 2010), especially for large-scale
397 investments (where plantation-style farming may be advantageous).

398 **Figure 1: Biofuel processing production costs in Tanzania and comparison with imported**
 399 **biofuels for 5 million litres plant (\$/litre)**



400

401 Source: own elaboration

402 When processing and marketing become more complex and centralized, plantations represent a
 403 solution to the need for vertical integration of production. Also, investors may have to build
 404 supporting infrastructure such as irrigation, roads and docking, which may be economical only
 405 under large scale operation (FAO 2008)⁶. Although from a pure production cost point of view
 406 scenario B may be preferred, it may not be desirable from a social point of view, since only
 407 commercial farmers would be involved and biofuel production would not benefit smallholders. In
 408 other words, investments in biofuel production could promote rural development if the
 409 institutional arrangements will guarantee smallholders' involvement in biofuel production, as
 410 would be the case for scenarios A & B. However, it should be stressed that for big plants
 411 contractual arrangements foreseen under scenario A may be very risky and hardly feasible.
 412 Feedstock procurement from subsistence farmers through independent contractual arrangements
 413 may not be reliable, therefore increasing production risk, even for small size plants.

414

415

⁶ Processors have also become interested at making additional investments on energy co-generation technologies. This modification would allow reducing energy costs, obtaining an additional co-product (i.e. electricity), generating additional revenues and improving overall investments profitability. However, co-generation is not taken into account here.

416 **3.3 Domestic competitiveness and value chain implications**

417 A second set of results concern the competitiveness of biofuel production at national level.
418 Biofuel processors face different production costs depending on the specific contractual
419 arrangement. Under the estate farming scheme, feedstock cost corresponds to total variable costs
420 of crop produced under high-input technology: for example, producing 1 ton of sunflower would
421 cost 291.62 \$. As mentioned above, under the outgrower and independent schemes, feedstock
422 purchase cost is estimated using market prices for crop production: same selling price is assumed
423 in both cases. Market price therefore represents the minimum purchase feedstock price for biofuel
424 processors, e.g. 400 \$/t for sunflower.

425 The ‘processing budget’ component model also allows identifying the feedstock price that will
426 sustain a long-term feedstock market and biofuel production. To illustrate, consider the long-run
427 breakeven feedstock price for a biomass supplier (i.e., farmer) and biofuel processor. The long-
428 run minimum price at which the farmer is willing to deliver feedstock to the biofuel conversion
429 plant reflects the cost of production. The maximum price the biofuel processor can pay (i.e.,
430 derived demand) for feedstock in the long-run is equal to the unit energy value of the final
431 product (i.e. biofuel import price) plus co-product value less costs of feedstock conversion. When
432 the long-run derived demand for feedstock equals the long-run supply cost of feedstock, a
433 competitive market equilibrium price is established.

434 This is shown in Table 7, with reference to the example of sunflower. Maximum price the biofuel
435 processor can pay for feedstock in the long-run varies between 298 and 432 \$/t (depending on the
436 plant size). The long-run minimum price at which the farmer is willing to deliver feedstock to the
437 biofuel conversion plant reflects the costs of production and varies between 292 and 398 \$/t
438 (depending on the level of technology). A long-run competitive market equilibrium price for
439 sunflower to be processed in biodiesel will fall between 292 and 298 or 432 \$/t (depending on the
440 size of the plant that will be put in place).

441

442

443 **Table 7: Long-run breakeven feedstock price for biodiesel production from sunflower**

		Technology	Unit of measure	Plant size (million liters)		
				5 MLN	50 MLN	100 MLN
Biodiesel processor	Revenue (final energy product + co-product)		000\$	7,150	71,500	143,000
	Costs of feedstock conversion		000\$	3,306	16,809	31,305
	Costs of feedstock purchase		000\$	3,844	54,691	111,695
	Feedstock requirement		t	11,962	119,617	239,234
	Maximum purchase feedstock price		\$/t	298	423	432
Sunflower producer	Minimum selling biomass price	Low-input	\$/t		398	
		Intermediate	\$/t		342	
		High-input	\$/t		292	

444 Source: own elaboration

445 Given this cost structure, it can be derived that smallholders would be willing to sell their biomass
446 to the processor only if a big plant was established, since the minimum selling price falls below
447 the maximum purchase price. Should a small plant be established, a subsidy will be necessary to
448 lower (farm) production costs and include smallholders in the biofuels economy, e.g. 45\$/t for
449 outgrower farmers, 101 \$/t for independent farmers.

450

451 **3.4 Implications on labour and land use**

452 A third set of results concern the social dimension of biofuel production which is computed using
453 the ‘employment and land use sub-model’ aimed at estimating the number of smallholders
454 potentially involved in feedstock production under different scenarios, and deriving the
455 implications in terms of labour demand and land use. Results are shown in Table 8.

456

457

458 **Table 8: Labour, land and number of smallholders involved in biofuel production**

Crop-biofuel	Scenario	Plant size	Land demand	Labour demand	Smallholders
		(million litres biofuel)	(ha)	(man days/year)	(n.)
Sunflower-biodiesel	A	5	13,593	3,791	27,186
		50	135,929	37,728	271,857
		100	271,857	75,457	543,715
	B	5	7,518	1,242	4,699
		50	75,178	12,235	46,987
		100	150,357	24,470	93,973
	C	5	4,158	61	0
		50	41,579	425	0
		100	83,158	851	0
Cassava-ethanol	A	5	3,978	978	7,956
		50	39,780	9,599	79,560
		100	79,560	19,198	159,120
	B	5	2,334	323	1,459
		50	23,345	3,047	14,590
		100	46,689	6,095	29,181
	C	5	1,370	125	0
		50	13,700	1,223	0
		100	27,399	2,446	0

459 Source: own elaboration

460

461 In the model smallholders are involved in the biofuel supply chain only under scenarios A and B,
462 mainly through the outgrower scheme set up. However, the number of smallholders supplying
463 raw material varies depending on the crop: biodiesel produced from sunflower is found to be
464 more smallholder intensive when compared to cassava as a larger number of feedstock producers
465 are required per litre of biodiesel.

466 The demand for labour is calculated on the basis of labour requirements for feedstock production
467 and processing. Due to the fact that a bigger number of smallholders are required to produce
468 sunflower-based biodiesel, this production pathway can also generate higher labour demand when
469 compared to cassava based ethanol. These results are coherent with existing literature which
470 shows that employment benefits are highly variable, with higher employment rates associated
471 with wider smallholder involvement (German et al. 2011).

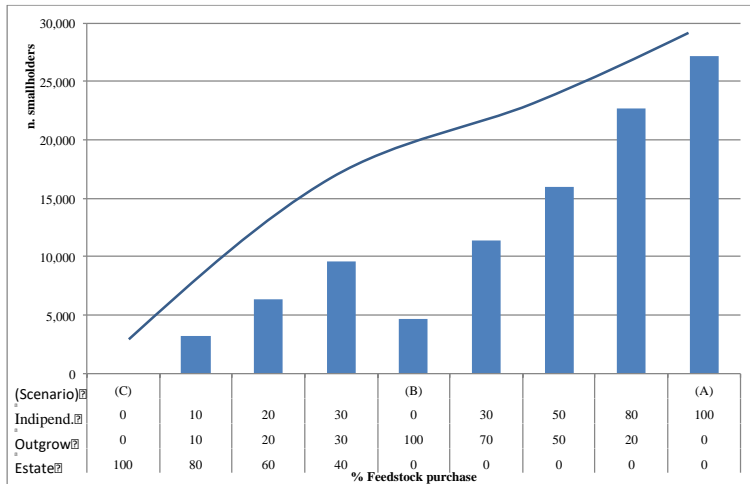
472 The analysis also quantifies the amount of land used for feedstock production on the basis of
473 quantity of raw material required to supply plants of different sizes under different scenarios.
474 Scenario options range from a pure estate farming case (100-0-0 i.e. 100% estate, which
475 corresponds to scenario C) to a much less realistic full independent farming case (0-0-100, i.e.
476 100% subsistence, which corresponds to scenario A). A number of intermediate scenarios have
477 also been built, obtained by changing the weight of different contractual arrangements, i.e. the %
478 of feedstock biomass produced (and delivered to the plant) by each farm type. The scenarios
479 shown here should be considered only as a few possible examples which could be modelled.
480 Profitability, number of smallholders involved, labour and land demand will change accordingly,
481 since a different involvement of smallholders in biofuel production is hypothesized. This is
482 shown in Figures 2-4, where scenarios are indicated with the % of the three possible contractual
483 arrangements, i.e. estate-outgrower-independent farming.

484 Moving from a pure estate farming scheme (scenario C) to mixed schemes (see Figure 2) will
485 increase the number of smallholders involved, through outgrower schemes or simple feedstock
486 purchase from independent small farmers, and will generate social benefits in terms of increased
487 labour demand (see Figure 3)⁷. It is worth to notice that labour demand is estimated only with
488 reference to direct employment (holdings in agriculture and workers in the manufacturing sectors
489 for feedstock processing and biofuel conversion) and may represent an underestimation. Total
490 labour demand should also include indirect employment which is usually conducted using
491 economic input-output tables (Silalertruksa et al. 2012). Additional indirect labour benefits of
492 implementing biofuel value chain may include higher wages and bigger stability of salaries and,
493 consequently, more regular household income flow (Norwana et al. 2011; Ewing and Msangi
494 2009).

495

⁷ There are obvious differences in the characteristics of employment and quality of jobs among people employed in agriculture and the biofuel processing sector. Although the model can quantify both categories of workers, such distinction is not highlighted and discussed here.

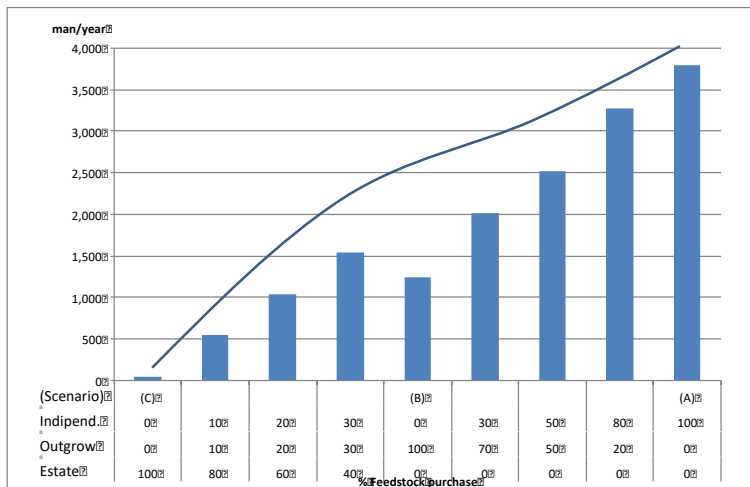
496 **Figure 2: Involvement of smallholders in biofuel value chain: biodiesel production from**
 497 **sunflower biomass, 5 million litres plant**



498

499 Source: own elaboration

500 **Figure 3: Labour demand corresponding to different scenarios: biodiesel production from**
 501 **sunflower biomass, 5 million litres plant**



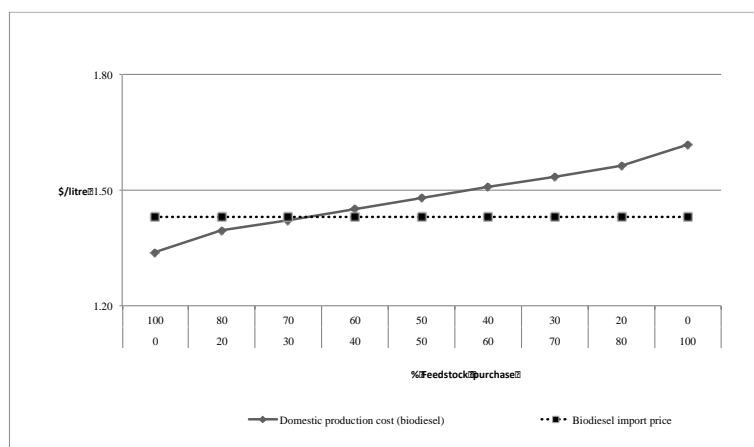
502

503 Source: own elaboration

504 However, gaining these social benefits come at a cost. Competitiveness of domestic biofuel
 505 production on international market decreases when smallholders' involvement increases since
 506 overall processing costs increase when moving from pure estate farming (Scenario C) to pure
 507 outgrower/independent schemes (Scenario A&B) as shown in Figure 4.

508

509 **Figure 4: Production costs under different production schemes: biodiesel production from**
 510 **sunflower biomass, 5 million litres plant**



511

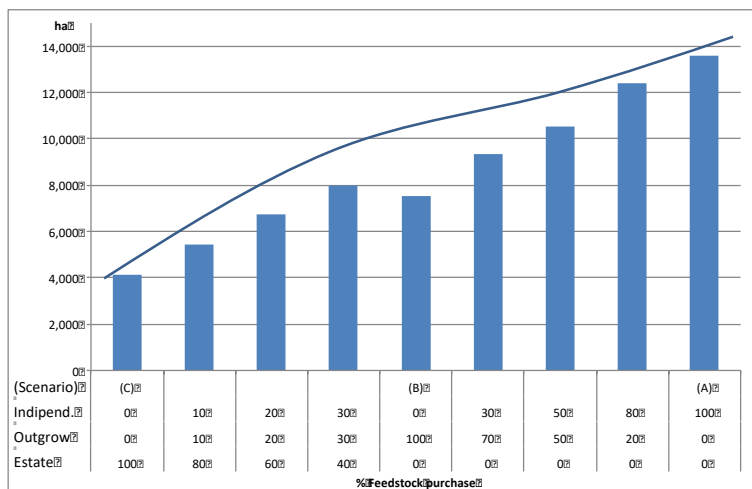
512 Source: own elaboration

513 Also, since smallholders obtain lower yields, more land would be required with respect to the
 514 estate farming option to produce the same amount of feedstock. Some of this land may come from
 515 other cropland (social costs in terms of possible increased food insecurity) while new land could
 516 come from forests or grasslands (environmental social costs), which may face binding natural
 517 resource and emissions constraints. Figure 5 shows how land area cropped to produce feedstock
 518 biomass will change if an increased number of smallholders are involved (as depicted in the
 519 different scenarios). This is in agreement with results of another study related to Tanzania where
 520 it has been found that smallholders require more land than large-scale plantations and so face
 521 more binding natural resource and emissions constraints (Thurlow et al. 2015). Considering social
 522 environmental costs related to this land expansion would represent a binding constraint to the
 523 inclusion of smallholder agriculture into biofuel production chain, altering the economically
 524 optimal biofuel strategy for Tanzania by limiting potential poverty reduction. However, these
 525 important environmental implications are not considered in this study, as they would require a
 526 more comprehensive analysis which is not among the objectives of the rapid assessment proposed
 527 here.

528

529

530 **Figure 5: Land use under different scenarios: biodiesel production from sunflower biomass,**
 531 **5 million litres plant**



532

533 Source: own elaboration

534

535 4. Conclusions

536 Liquid biofuels offer opportunities for local level employment and wider economic development
 537 but a case by case assessment is required to ensure that the added benefits claimed by this
 538 development route are actually achieved. This paper presented a value-chain methodology to
 539 rapidly assess if this is the case; and also applied it to a specific setting, the case of cassava-based
 540 ethanol and sunflower-based biodiesel in Tanzania, which is a data scarce country and therefore
 541 well-suited to the proposed approach.

542 Biofuel companies have been moving into Tanzania due to its agricultural potential. Feedstock
 543 purchase represents a major cost in liquid biofuels, therefore rural areas and agricultural
 544 production is heavily involved in biofuel economy. Agriculture in Tanzania is also a key sector to
 545 target for poverty reduction and economic growth. Biofuel investment solutions that can be
 546 smallholder inclusive are therefore essential to ensure that poverty reduction goals are achieved.
 547 However, under the static assumptions of the model discussed here, underproductive agricultural
 548 systems and underdeveloped marketing channels reduce smallholders' competitiveness and their
 549 involvement in biofuel production.

550 The independent farming approach within the value-chain is unprofitable. Farmers need at least
551 the support of an out-grower scheme for becoming profitable in feedstock production and being
552 included in the value chain. Estate farming is the best option for profits and competitiveness, even
553 if domestic biofuel production is never competitive on the international market for energy. Estate
554 farming also requires much less land therefore reducing pressure on natural resources and the
555 likelihood of trade-offs between biofuel and food production. However, smallholder farming is
556 best for creating the maximum number of low-skill job opportunities in biofuels, increasing
557 wages and benefiting rural households.

558 By moving from pure estate farming towards scenarios that foresee a bigger involvement of
559 smallholders (pure outgrower, pure independent or mixed combinations) social benefits in terms
560 of job opportunities and number of farmers involved in biofuel economy increase. Outgrowers
561 can benefit from inputs and technical assistance; therefore obtaining better yields. These results
562 are in line with Arndt et al. (2012) who found that maximizing the poverty-reducing effects of
563 biofuels production in countries like Tanzania will require engaging smallholder farmers; and that
564 poor farmers gain welfare benefits from yield improvements for feedstock rather than land
565 expansion. Nevertheless, social benefits may be gained at a cost of reduced international
566 competitiveness. The trade-offs between profits and job opportunities should be carefully taken
567 into account in the design and management of properly targeted biofuel policies.

568 The analysis has also taken into consideration different scales of biofuel production (both the
569 scale of feedstock production and biofuel processing). We find that biofuel production is more
570 competitive under large-scale estate-farming investments (plantation-style farming). Increasing
571 plant size will reduce significantly unit processing cost due to the economies of scale concerning
572 both investment and operating costs. Sunflower-biodiesel is profitable only when produced in
573 large-scale estate farming systems. However, increasing processing scale implies an increase in
574 land use required to supply feedstock to the processing plant with important trade-offs in terms of
575 food security and environmental implications. Probably a combination of mixed small- and large-
576 scale production systems could be promoted, as also suggested by Arndt et al. (2012), as this
577 could secure feedstock supply for downstream processors through the large-scale component and,
578 at the same time, contribute to poverty reduction from the small-scale component. Also, second
579 generation biofuels, which are more energy efficient and more flexible regarding their feedstock
580 could, in the future, contribute to reducing negative environmental effects of biofuel chains. For

581 example, feedstock could be derived from marginal lands or from wood obtained from traditional
582 forests managed in a sustainable way (Havlik et al. 2011).

583 The results of the case study in Tanzania represent a typical output of the methodology discussed
584 here and could be used by stakeholders and policy makers as a first step of the decision process.
585 Although the model can compute only a range of possible results, it is plausible to expect that real
586 outcomes will most likely fall in between.

587 Interestingly, our case-study results and conclusions about potential trade-offs of biofuel
588 production are quite similar to those derived from studies which use more time and data-intensive
589 methods (e.g., CGE models) but are not very suitable to data scarce developing country settings.
590 There are, however, a number of limitations to our analysis. The proposed approach is less
591 capable to measure spillovers or to conduct welfare analysis than CGE models which can better
592 capture sectoral linkage effects of expanding biofuels production, as those shown in the cited
593 study from Andt et al. (2012). We propose a more tractable approach to assessing first-order
594 profitability and employment considerations, even if it cannot properly measure spillovers or
595 conduct welfare analysis. Also, the framework is mainly designed for planning investments in
596 biofuels production at national level and can only limitedly consider the high variability in yield
597 and cost at sub-national and local level, for which a spatial approach would probably be more
598 appropriate.

599

600

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606

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